Since the launch of INSOL International Strategic Plan at INSOL 2017 we established over twenty working groups involving over a hundred INSOL members.

Having identified the key reason INSOL exists as:-

A member driven network, maximising global economic value by improving solutions to cross-border issues, advancing restructuring and insolvency systems through the deep expertise of our members.

We have been investigating and developing the 2017 objectives identified under the following categories:-

- Member Support and Services
- Thought Leadership and Scholarship
- Global Influence and Advocacy
- Technical Education and Publications
- People, Resourcing and Culture

The next update to members will be made at INSOL New York.

Key success are the fact that you are reading this on our newly launched website. We hope you like the new look and that you use your unique dashboard to populate what interests you as a member.

Additionally, with regard to resourcing we took on our new COO in 2017 Jason Baxter who is leading the way with regard to the march towards 2021. We have increased our office staffing resource in order to be able to achieve new member services going forward which we will be starting to role out as of May 2018. Once the announcements have been made at INSOL New York we will post an update on the website for all members to see how our journey is progressing.

We thank all those listed below who have been involved so far and we are currently looking for new volunteers to work on the 2018 objectives so if you have an interest please let Claire Broughton, Chief Executive Officer know at claireb@insol.ision.co.uk
<table>
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<tr>
<th>Groups</th>
<th>Objective</th>
<th>Taskforce Board Member Secretariat</th>
<th>Taskforce Members</th>
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<tr>
<td>WG1-2</td>
<td>Review overall membership and G36 models including the value proposition Identify and promote additional opportunities for the G36 membership</td>
<td>TF- Howard Seife, Norton Rose Fulbright TF- Claire Broughton B- Nick Edwards, Deloitte LLP Secretariat – Jason Baxter</td>
<td>Co-Chair: Marcus Ayres, EY Co-Chair: Mark Craggs, Fellow, INSOL International, Norton Rose Fulbright Philip Hertz, Clifford Chance Detleff Haas, Hogan Lovells Andre Marques, Pinheiro Neto Advogados Dan Moss, Jones Day Shelia Ng, Raja &amp; Tann Asia Brendan O’Neil, Goodmans LLP Paul Kuipers, Linklaters LLP Tim Klineberg, King &amp; Wood Mallesons Chris Parker, DLA Piper Mark Bloom, Greenberg Traurig P.A. Danny Ong, Rajah &amp; Tann Asia</td>
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<tr>
<td>WG3</td>
<td>Explore and agree local/regional liaison models with focus on partnership</td>
<td>TF- Tiffany Wong, KPMG LLP B- Brendon Gibson, KordaMentha Secretariat - Jason Baxter</td>
<td>Chair: Mark Robinson, Immediate Past President, PPB Advisory R3, Emma Lovell Patrick Ang, Rajah &amp; Tann Asia ARITA – John Winter CAIRP- Grant Christensen Steffen Koch, hww, Germany Aisling Dwyer, Maples &amp; Calder</td>
</tr>
</tbody>
</table>
| WG4 | Elicit from Young Members on networking and business opportunities | Chair: Brendan O’Neill, Goodmans LLP  
Sophia Rolle-Kapousouzoglou, Fellow, INSOL International, Lennox Paton, Bahamas  
Laura Hall, Allen & Overy LLP  
Ian Sutherland, Ferrier Hodgson  
Madeleine Harland, Lipman Karras  
Yin Xiuchao, Dentons Beijing, PRC  
Tom Smith QC, South Square  
Nick Williams, K&L Gates  
David Jones, Carey Olsen  
Bhavesch Patel, Forbes Hare  
Mark O’Reilly, Borrelli Walsh |
|---|---|---|
| B- Mat Ng, JL Asia  
Secretariat – Heather Callow |
| TF- Chair Jane Dietrich, Fellow, INSOL International, Cassels Brock & Blackwell LLP |
| Secretariat – Heather Callow |

| WG5 | Review/develop communications channels e.g. website, apps, social media | Laura Tynan, EY  
Christina Zheng, EY  
Ben Hobden, Conyers Dill & Pearman  
Clinton Tsang, Kwok Yin & Chan  
Steven Mattisussi, Russels Law  
Oliver Jeffery, Cassels Brock & Blackwell LLP  
Allan Nacken, Fellow, INSOL International, Farber Financial Group  
Lucianna Faria, Nogueira Tozzini Freire Advogados |
|---|---|---|
| TF- Chair Ian Mann  
Claire Broughton |
| B- Hugh Dickson  
Secretariat – Duncan Robertson |
| Secretariat – Heather Callow |

| WG6-7 | Enhance the involvement and relevance of the small practice network  
Expand the range of small practice technical products | Ruta Darius, Namanya Kafureeka & Co, Fellow, INSOL International, Nigeria  
Eric Bajal, BBM  
Stephen Briscoe, FFP (BVI) Ltd  
Kenneth Brown, BDO  
Sanjay Bhatt, Kessar Dass  
Colin Strime, Fluxmans  
Eric Swartz, Morris, Nicols  
Andrew Tate, Kreston Reeves LLP  
John Mario, Fellow, INSOL International, Porzio Bromberg & Newman LLP  
Bruce Mulvaney, Bruc Mulvaney & Co  
Anthony Elkerton, Dean-Willcocks  
Peter Huhananntti, Asianajotoimisto  
Sajeve Deora, Integrated Capital  
Andrew Tate, Kreston Reeves LLP |
|---|---|---|
| TF-Chair:- Peter Sargent  
Kingsland Business Recovery  
B- Catherine Ottaway, Hoche Societe d’Avocats  
Secretariat – Heather Callow |
| Secretariat – Heather Callow |
| WG8 | Develop a Legislative Colloquium | TF-Hon. Arthur Gonzalez (Ret.) New York University, School of Law | Chair:- Rick Pedone, Fellow, INSOL International, Nixon Peabody LLP
Nico Tollenaar, Fellow, INSOL International, RESOR N.V., The Netherlands
Barry Cahir, Fellow, INSOL International, Beauchamps
Orla McCoy, Fellow, INSOL International, Clayton Utz
Don Bernstein, Davis Polk & Wardwell LLP |
| WG9 | Develop legislative guides focusing on pre-insolvency proceedings | TF – Cos Borrelli, Borrelli Walsh
Board – Claire Broughton
Secretariat – Sonali Abeyratne | Chair Farid Assaf, Fellow, INSOL International, Barrister at Law
Jeremy Hollembek, Fellow, INSOL International, Kobre & Kim LLP
Stathis Potamitis, Fellow, INSOL International, Potamitiskeiris
Daniel Saval, Fellow, INSOL International, Kobre & Kim LLP
Howard Lam, Fellow, INSOL International, Latham & Watkins
Benjamin Jones, Berwin Leighton |
| WG10 | Develop best practice rules for administrators and creditors | TF – Claire Broughton
Board- Mat Ng
Secretariat – Sonali Abeyratne | Chair :-Sam Bewick, Fellow, INSOL International, KPMG LLP
Melissa Coakley, Clifford Chance
Narelle Ferrier, ARITA
Evan Flaschen, Bracwell LLP |
| WG11 | Review and reconfigure existing Committees for relevance and impact | TF- Claire Broughton
B-Adam Harris | |
| WG12 | Identify and mobilise Global Advocacy Ambassadors | TF- Claire Broughton
B-Julie Hertzberg, Alvarez & Marsal
Secretariat – Tina McGorman | Chair:- Lucas Kortman, Fellow, INSOL International, RESOR
Allan Nackan, Fellow, INSOL International, Farber Financial Group
Nicholas Fox, Fellow, INSOL International, Mourant Ozannes
Rich Mizack, Fellow, INSOL International
Tim Graulich, Fellow, INSOL International, Davis Polk & Wardwell LLP |
| WG13 | Clarify strategic relationships with key international bodies | TF/B - Chair: Mahesh Uttamchandani, World Bank  
Secretariat – Susannah Drummond-Moray | Tim Barnes, Fellow, INSOL International, United States Bankruptcy Court for the Northern District of Illinois  
Said Jahani, Fellow, INSOL International, Grant Thornton  
Jamie Sprayregen, Past President INSOL International, Kirkland & Ellis LLP |
| WG14 | Develop stakeholder engagement strategies for peer associations | TF - Chair Farrington Yates, Fellow, INSOL International, Kobre & Kim  
B - Paul Casey, Deloitte LLP  
Secretariat – Jason Baxter | Stephen Packman, Fellow, INSOL International, Archer Law  
Peter Gothard, Fellow, INSOL International, Ferrier Hodgson  
Nicolas Partouche, Fellow, INSOL International, JEANTET |
| WG15 | Design & implement a Judicial Training College and curriculum | TF/B - Mahesh Uttamchandani, The World Bank Group  
Secretariat – Penny Robertson | Chair: Neil Cooper, Past President INSOL International  
Antonia Menzes, Fellow, INSOL International, The The World Bank Group  
Geoffrey Morawetz, Superior Court of Justice – Toronto Region  
Ian Kawaley, Supreme Court of Bermuda  
Alastair Norris, Royal Courts of Justice, UK  
Paul Heath, High Court of New Zealand  
Heinz Vallender, Cologne Bankruptcy Court |
| WG16 | Explore concept of online INSOL International Courses | TF - Fernando Hernandez, MAVaral O’Farrell & Mairal  
B - Juanito Damons, Legae Trust (Pty) | Chair: David Burdette, INSOL International  
Ian Mann, Fellow, INSOL International, Harneys  
David Eaton, USA, Leo Plank, Kirkland & Ellis LLP |
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<th>WG17</th>
<th>Develop a four-year plan for technical education production using ideas from members and academics</th>
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|      | Secretariat – David Burdette | Chair Vicki Bell, Fellow, INSOL International, Gilbert & Tobin Lawyers  
|      |                                  | Krijn Hoogenboezem, Fellow, INSOL International, Boekel N.V.  
|      |                                  | Sigrid Jansen, Fellow, INSOL International, Allen & Overy LLP  
|      |                                  | David Molten, Fellow, INSOL International, Brown Rudnick LLP  
|      |                                  | Peter Declercq, Fellow, INSOL International, Morrison & Foerester (UK) Ltd  
|      |                                  | Lee Pascoe, Fellow, INSOL International, Libero Legal  
|      |                                  | Craig Martin, Fellow, INSOL International, DLA Piper  
|      |                                  | Vivek Sibal, Sibal & Co  
|      |                                  | Gordon Stewart, INSOL International Past President, Allen & Overy LLP |
|      | Secretariat – Sonali Abeyratne | TF- Claire Broughton |
|      |                                  | Board/Staff; Claire |

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<th>WG18</th>
<th>Establish a funding committee to expand funding options</th>
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</table>
|      | TF-Cosimo Borrelli, Borrelli Walsch  
|      | Chair Rich Mizack, Fellow, INSOL International  
|      | Tom McDonald, Vannin Capital  
|      | David Lawton, Bracwell LLP  
|      | Mark O’Reilly, Borrelli Walsh  
|      | Erin Broederick, Fellow, INSOL International, Origami Capital Partners |
|      | Board/Staff; Claire |

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<th>WG19</th>
<th>Plan global expansion of geographic presence including staffing, resourcing, systems &amp; processes</th>
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</table>
|      | TF- Claire Broughton  
|      | Jason Baxter, COO, Insol International  
|      | Julie Hertzberg, Vice-President  
|      | INSOL International, Alvarez & Marsal  
|      | Scott Atkins, Executive Committee, Norton Rose Fulbright |
|      | B- Adam Harris |

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<th>WG20</th>
<th>Membership Model</th>
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</table>
|      | Taskforce – Claire Broughton  
|      | Richard Heis, KPMG LLP  
|      | Paul Casey, Deloitte LLP  
|      | Nick Edwards, Deloitte LLP  
|      | Secretariat – Jason Baxter |
Taskforce Committee Members

Scott Atkins, Fellow, INSOL International, Norton Rose Fulbright, Australia
Scott Aspinall, Fellow, INSOL International, Wentworth Chambers, Australia
Cosimo Borrelli, Borrelli Walsh, Hong Kong
Claire Broughton, Chief Executive Officer, INSOL International, UK
Hon. Arthur Gonzalez (Ret.) New York University, School of Law, USA
Jane Dietrich, Fellow, INSOL International, Cassels Brock & Blackwell LLP, Canada
Adam Harris, Bowmans, South Africa
Fernando Hernandez, Marval, O’Farrell & Mairal, Argentina
Ian Mann, Fellow, INSOL International, Harneys, Hong Kong
Professor Rosalind Mason, Queensland, University of Technology, Australia
Derek Sach, Chair, INSOL Lenders Group, UK
Peter Sargent, Kingsland Business Recovery, UK
Howard Seife, Norton Rose Fulbright, USA
Nico Tollenaar, Fellow, INSOL International, RESOR N.V., The Netherlands
Tiffany Wong, KPMG, Hong Kong
D. Farrington Yates, Fellow, INSOL International, Kobre & Kim LLP, USA